



# Community Roundtable



# Sustaining Operations Proposal

## Community Roundtable Iqaluit and Pond Inlet July/August 2023





# MISSION

כְּחָבִיב

Our mission is to become the lowest cost producer of high-grade iron ore in the world.

[illegible]

# VISION

כ"ח אדר א' תשפ"ב

Our vision is to safely and efficiently identify and develop resources within Baffin island, unlocking their wealth-generating potential for the benefit of all stakeholders.

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# VALUES

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## Health & Safety

## Safety as a value.

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## Integrity

Do what is right, not what is easy.

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## Engage and Develop our People

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## Respect for all

**A<sup>b</sup>ΛJ<sup>L</sup>σ P<sup>b</sup>dΓLσ<sup>b</sup>**

## Environmental Stewardship

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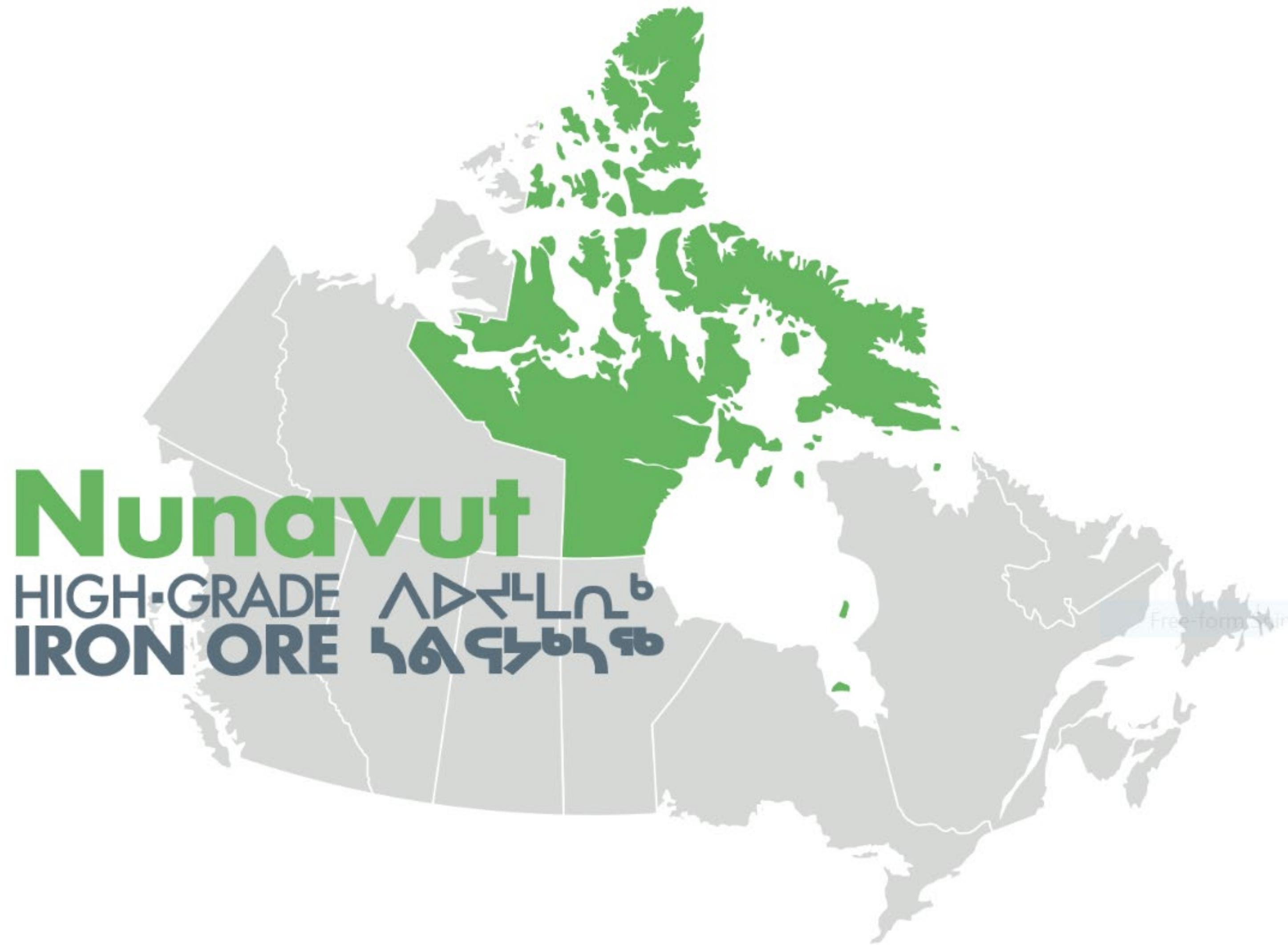
## Pursue Performance Excellence

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# MARY RIVER PROJECT



# NUNAVUT HIGH-GRADE IRON ORE







# SUSTAINING OUR PROJECT



Trucking 6 Mtpa



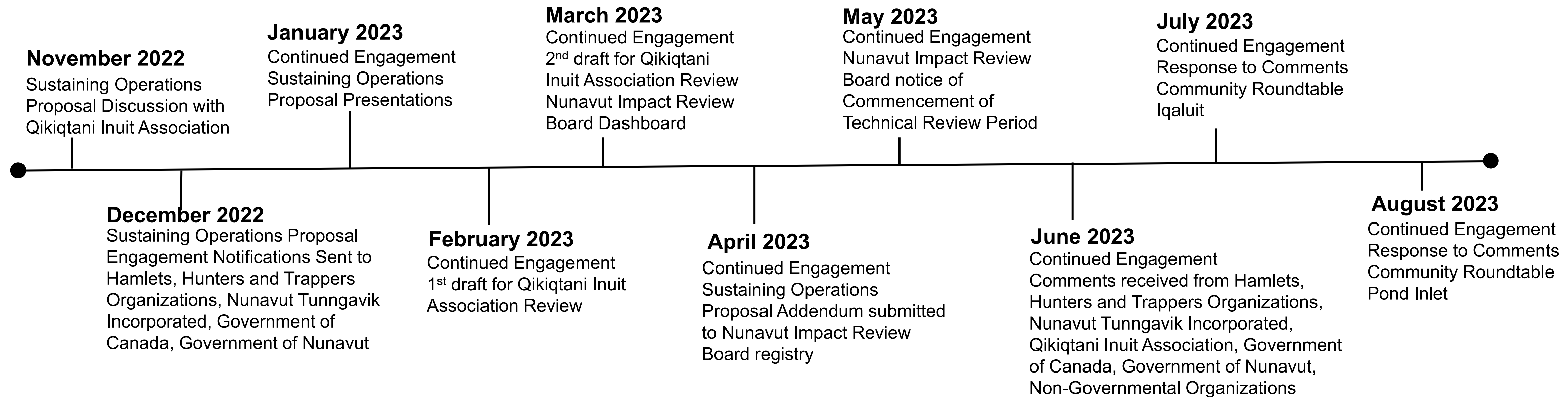
No more than 84 ore carriers



All ore maintained on existing ore pad

- stockpiled ore to be shipped within limits

# SUSTAINING OPERATIONS PROPOSAL TIMELINE AND ENGAGEMENT



## Total NPC/NIRB Process Time

- Production Increase Proposal = 123 days
- Production Increase Proposal Renewal = 125 days
- **Sustaining Operations Proposal = 233 days**

# WHAT WE HEARD



**Commitments**



**Inuit Qaujimajatuqangit**



**Dust Management**



**Caribou**



**Narwhal**



**Employment**



**Shipping Season**

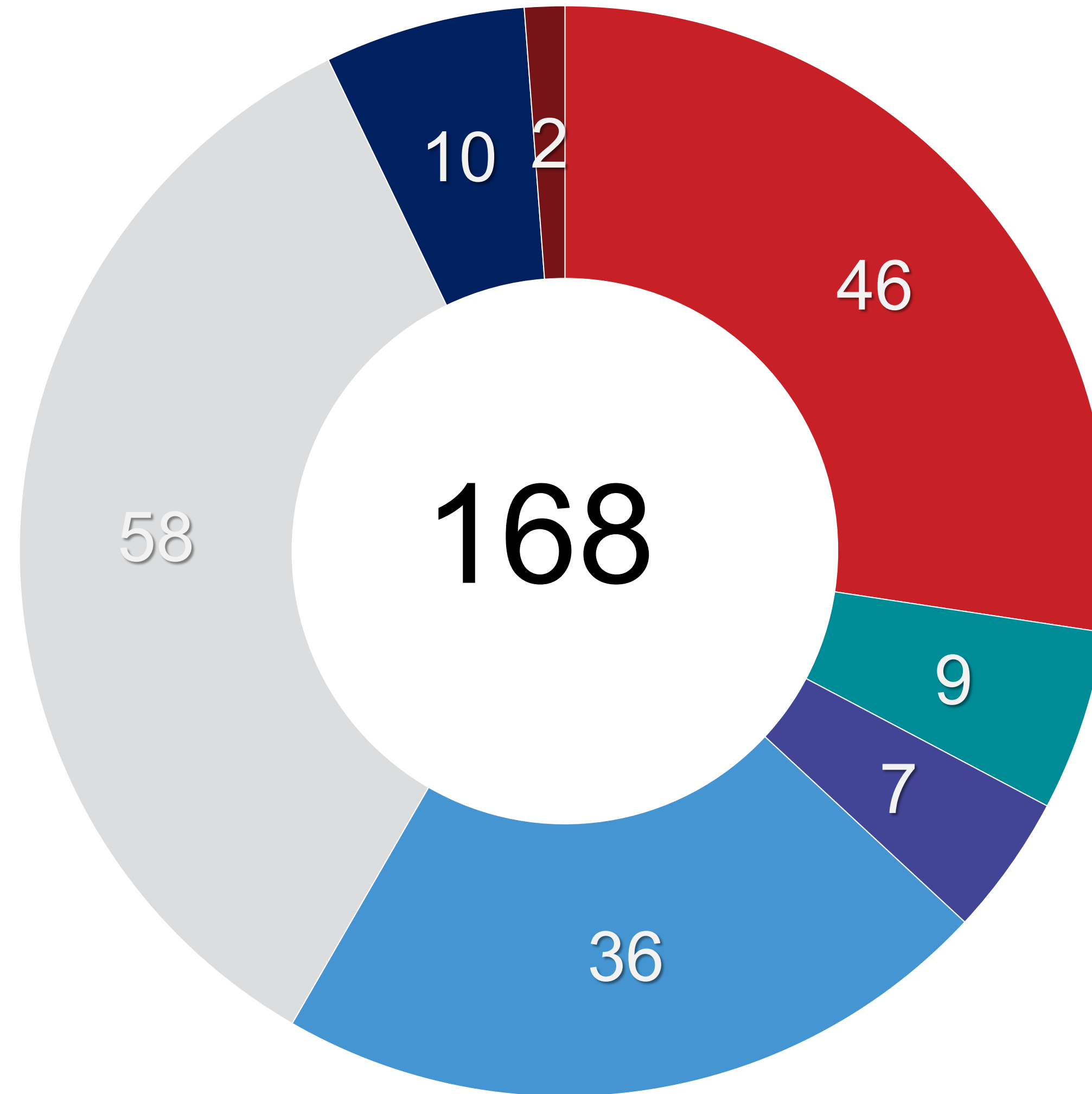


**Community Support**





# COMMITMENTS

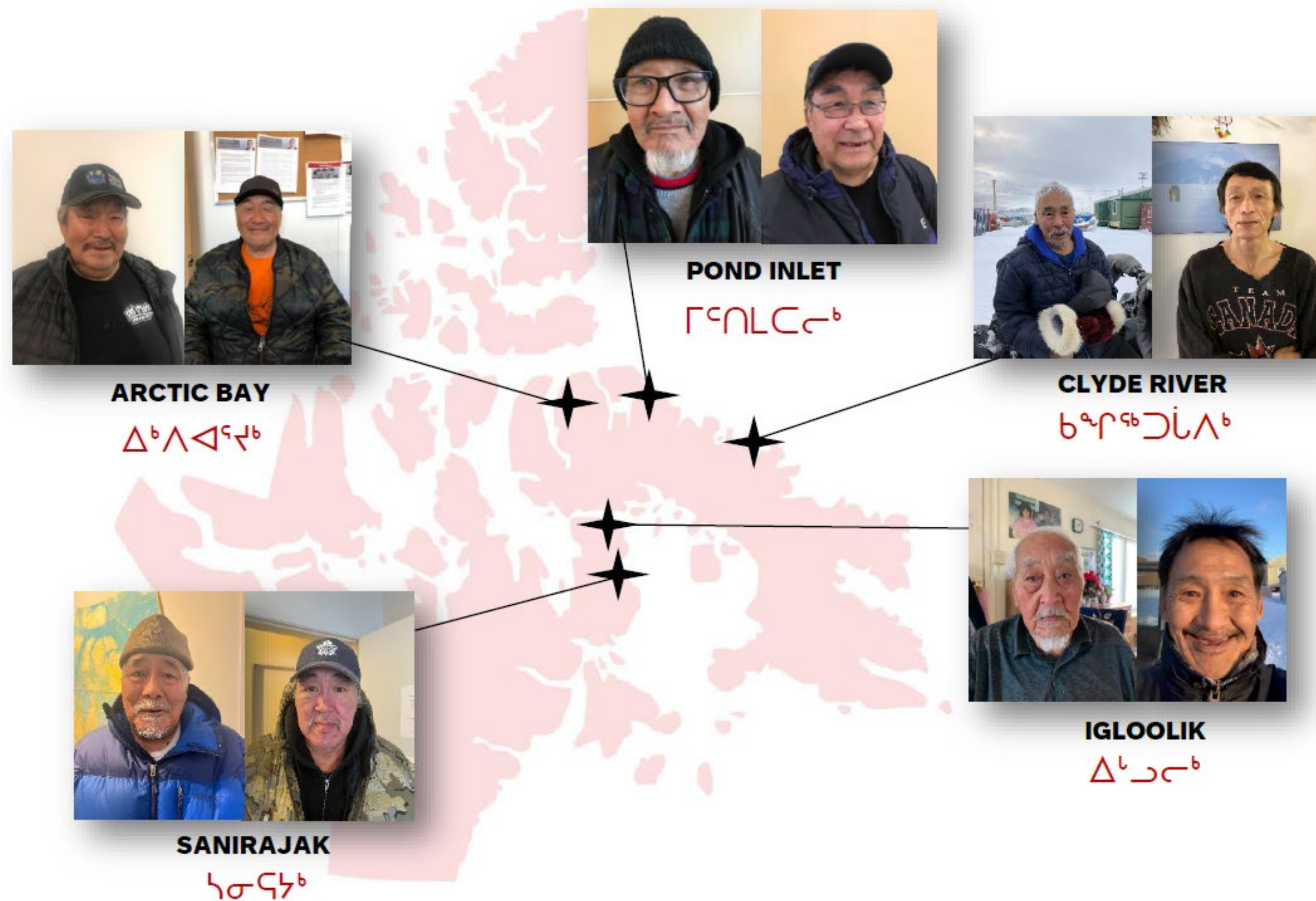


- Atmospheric Environment
- Freshwater Environment
- General
- Human Environment
- Marine Environment
- Terrestrial Environment
- Transboundary Effects





# INUIT QAUJIMAJATUQANGIT



Aksaqtunguaq Ashoona  
Inuit Qaujimajatuqangit Advisor





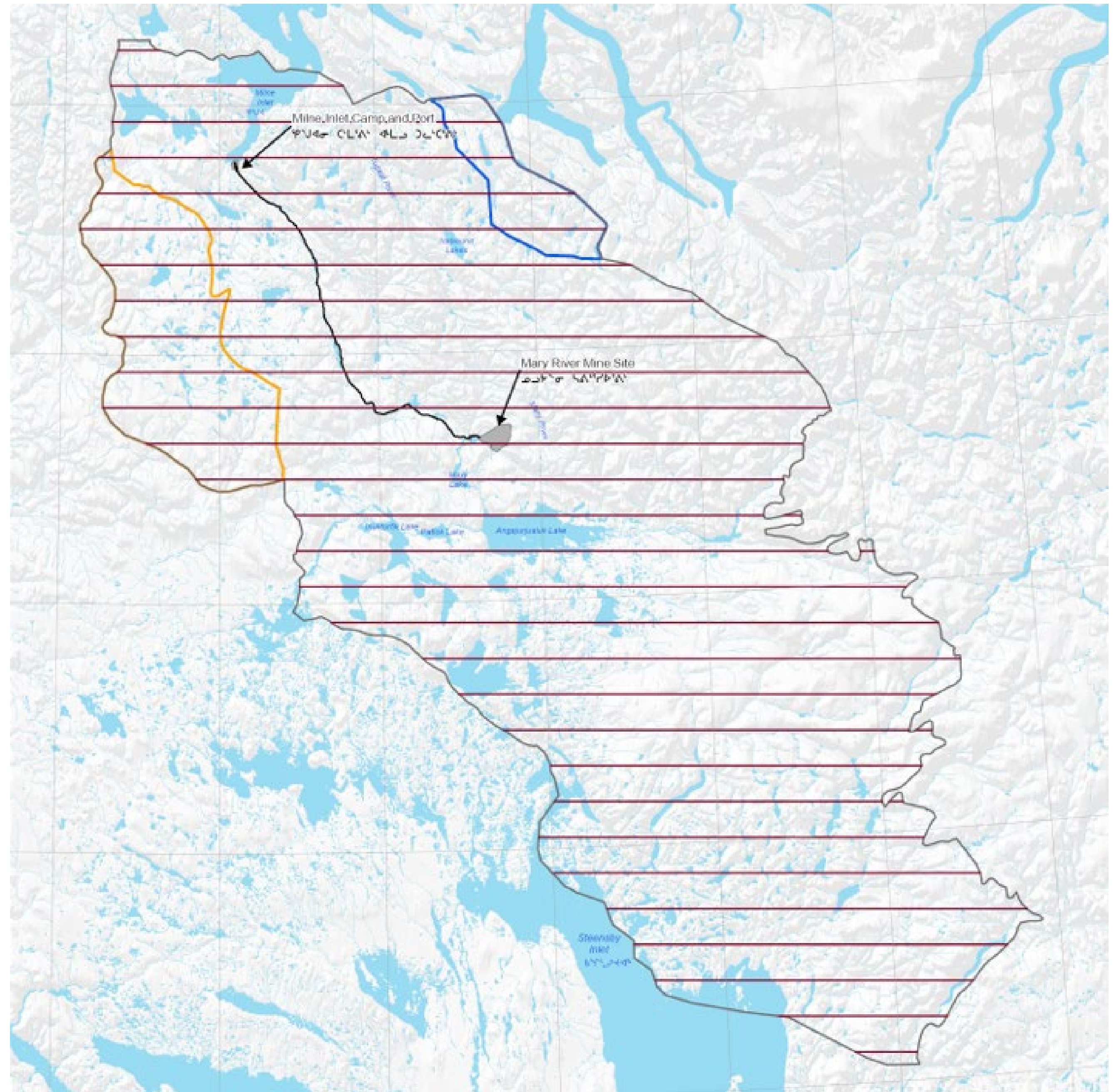
# INUIT QAUJIMAJATUQANGIT







# CARIBOU







# DUST MANAGEMENT







# NARWHAL







# NARWHAL

NARWHAL VIDEO



# NARWHAL

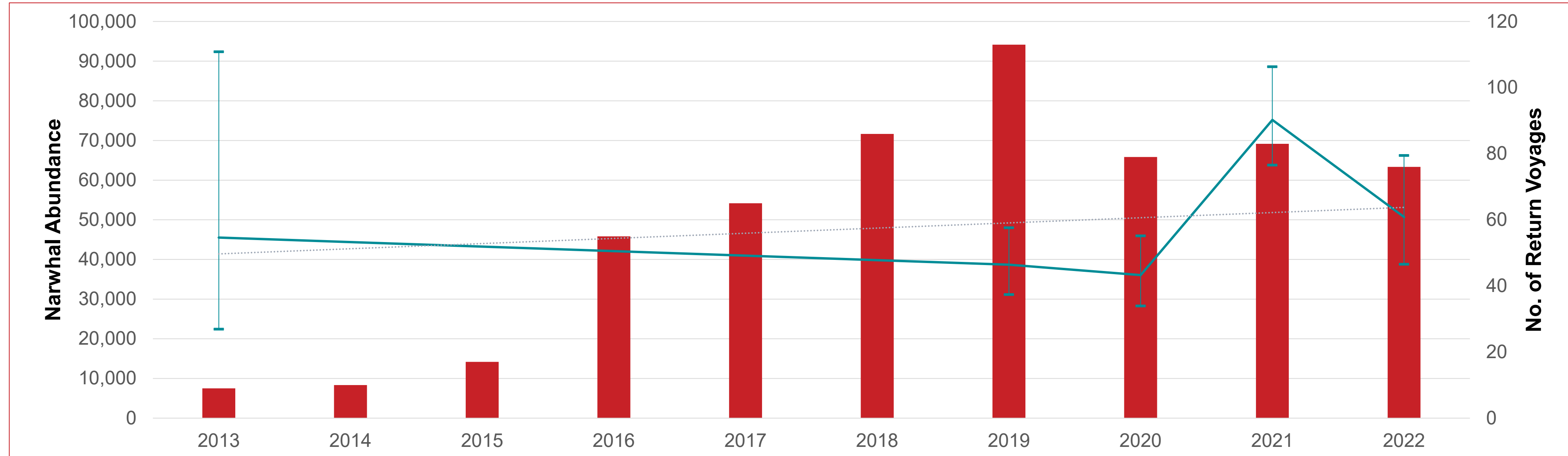
AUDIO FILES



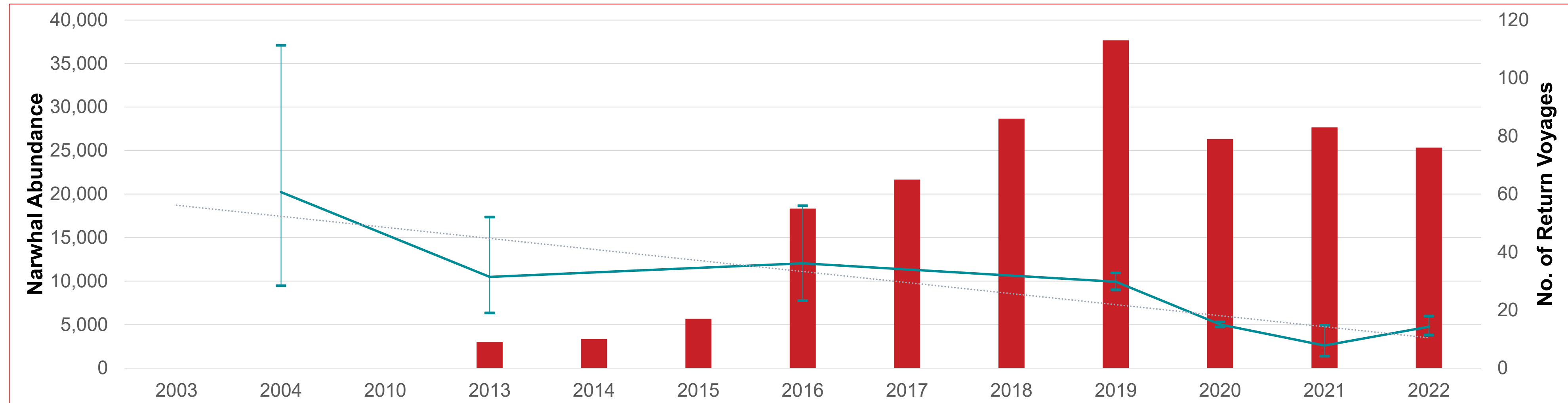


# NARWHAL

## MMASP Results to Date – Combined Eclipse Sound and Admiralty Inlet Narwhal Abundance



## MMASP Results to Date - Eclipse Sound Narwhal Abundance

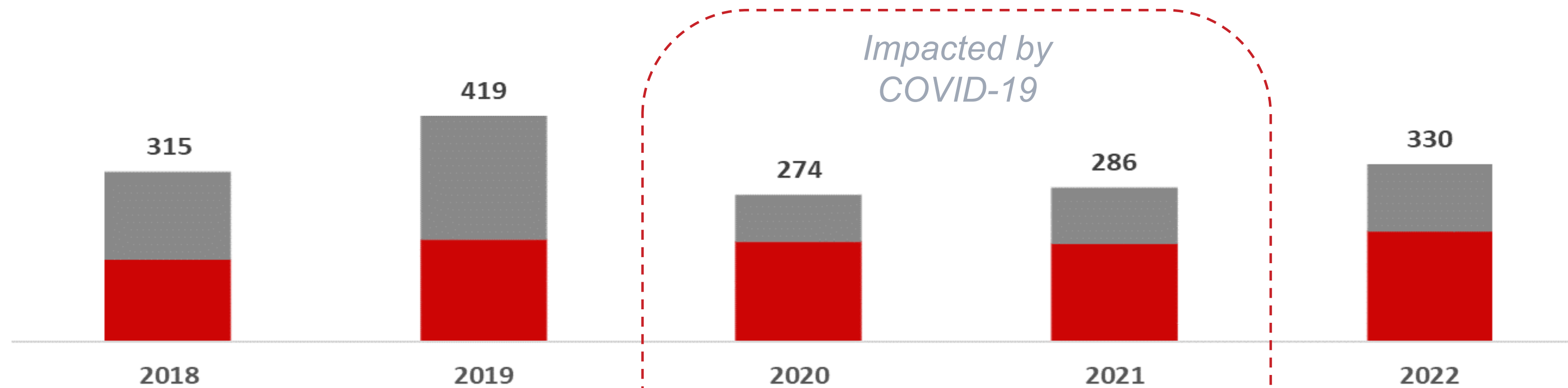




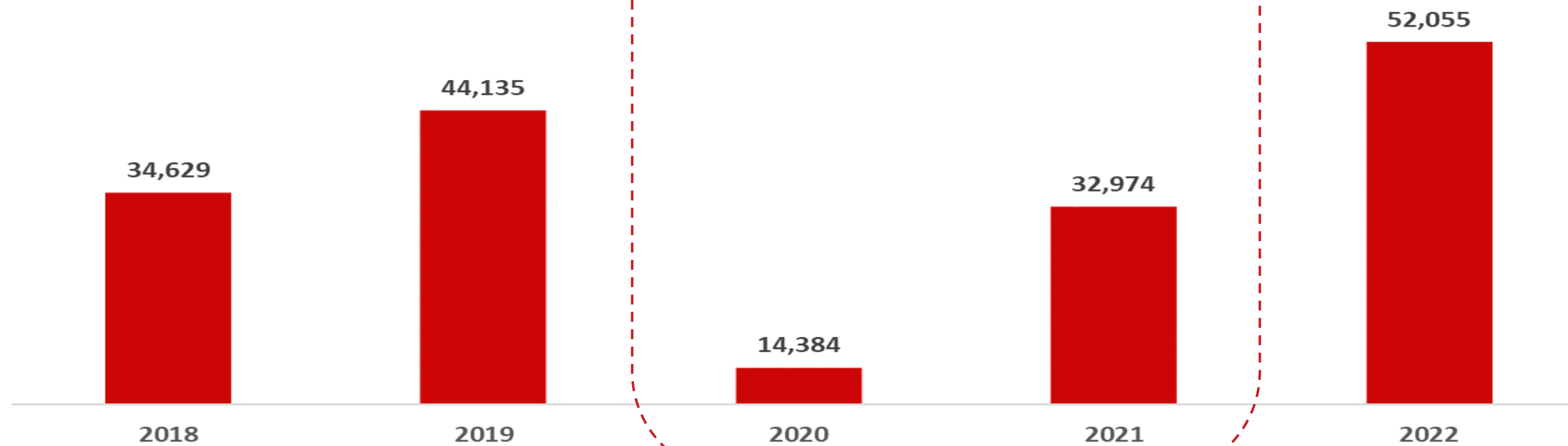
# EMPLOYMENT

## Inuit Employment

■ BIM Employees ■ Contractors



## Inuit Training Hours





# EMPLOYMENT

## Average Annual Inuit Employment by Community for 2022

Community	Average Annual Headcount
Arctic Bay	48
Clyde River	35
Igloolik	35
Pond Inlet	62
Sanirajak	39
Iqaluit	57
Other	54





# EMPLOYMENT

Inuit Training and Minimum Inuit Employment Goals (MIEG) April 1<sup>st</sup> 2022 – March 31<sup>st</sup>, 2023

	Baffinland				Contractors		Total		%	2022/2023
Skill Level	In Community Training Hours	Inuit Hours	Non-Inuit Hours	Total Hours	Inuit Hours	Total Hours	Inuit Hours	Total Hours	Inuit 2022/23	MIEG @ 6.0 Mpta
Unskilled	3,320	66,473	4,636	74,429	134,777	284,133	204,570	358,562	57%	57%
Semi-Skilled	15,472	173,304	881,657	1,070,433	33,500	342,393	222,276	1,412,826	16%	17%
Skilled	2,340	52,411	943,585	998,336	17,522	517,375	72,273	1,515,711	5%	4%
Professional	0	26,748	147,337	174,085	0	111,890	26,748	285,975	9%	6%
Management	2,080	5,536	106,775	114,391	0	22,642	7,616	137,033	6%	6%





# SHIPPING SEASON



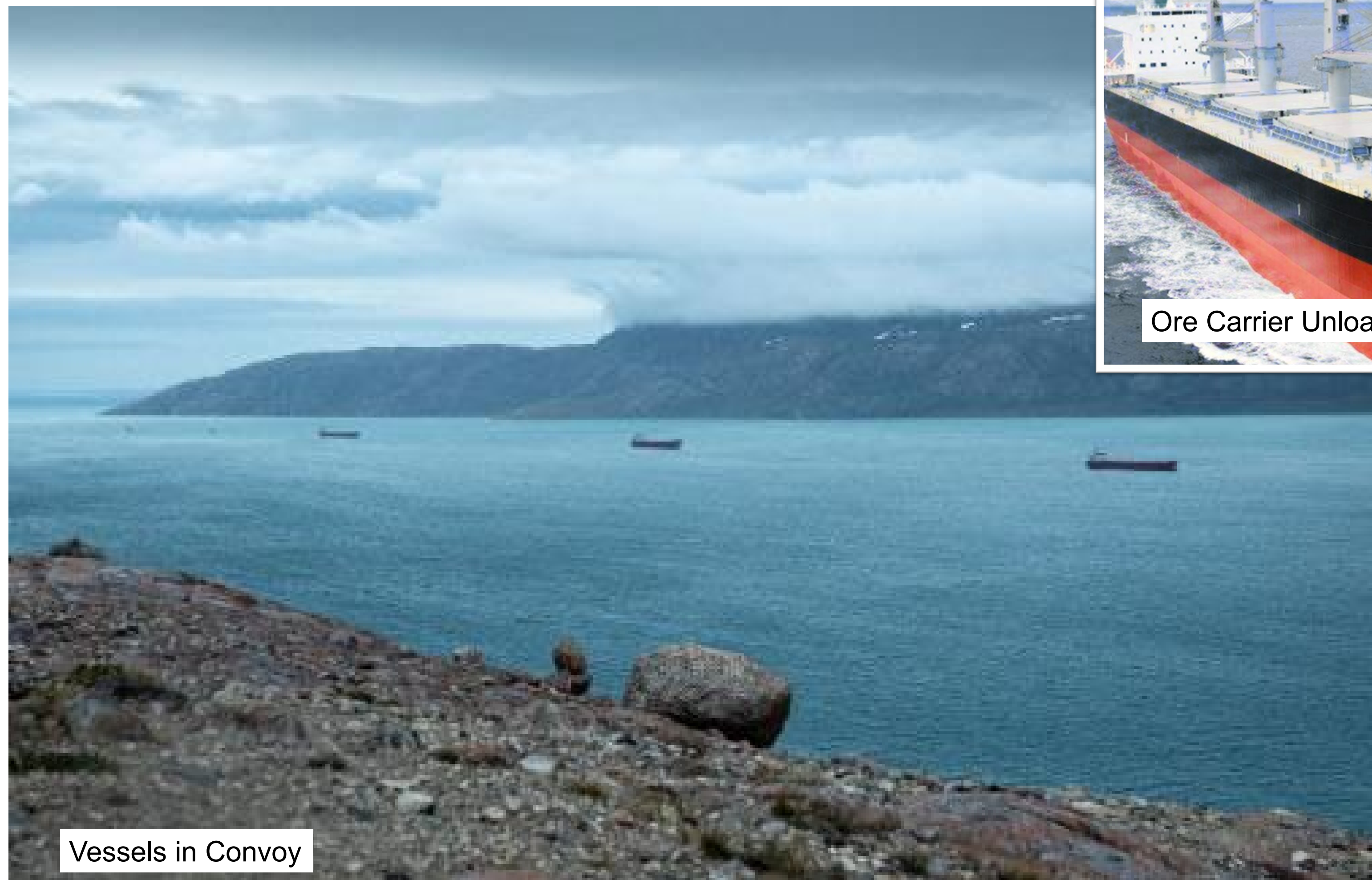
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# SHIPPING SEASON



Vessels in Convoy



Ore Carrier Unloaded



Ore Carrier Loaded





# COMMUNITY SUPPORT

February 1, 2023

## Municipality Of Igloolik

Karen Costello  
Nunavut Impact Review Board  
P.O. Box 1360  
Cambridge Bay, NU  
X0B 0C0

We hosted a virtual meeting for our communities to come together and share thoughts on the minister's decision on phase 2, BIM's focus on Steensby and the SOP by BIM, followed up with an open discussion about this proposal. This meeting was held on the week of January 17/18, 2023.

During these discussions and presentations, we first want to thank Baffinland for its commitment to the communities. We see the implementation of the SOP as a positive step towards breaking ice, convoy style shipping and many others.

We want to support Baffinland's submissions to NIBR on this proposal and look forward to working together during the NIBR process.

We support the SOP proposal on the following three conditions.

1st...Before construction, a baseline study should be done for all marine and terrestrial resources around Steensby.

2nd...Once Steensby is built, all communities get the same benefits as Pond Inlet, with shipping benefits to Sanirajak, Igloolik and Pond Inlet for the shipping impacts.

3rd...Before the building of Steensby, BIM to do community consultation and work with Igloolik for all operations.

We Thank Baffinland for presenting to the communities before any submission. As we move through the NIBR process, we welcome them to more dialogue and conversations to ensure that the project is done in a way that benefits and reduces impacts on our communities.

With Regards



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Municipality of Pond Inlet  
P.O. Box 180  
Pond Inlet, NU  
X0A 0S0

April 04, 2023

Nunavut Impact Review Board  
P.O. Box 1360  
Cambridge Bay, NU  
X0B 0C0  
VIA EMAIL: [info@nirb.ca](mailto:info@nirb.ca)

NIRB File No. 08MN053

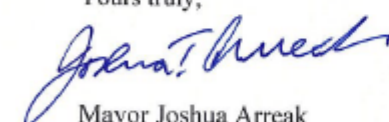
Hamlet of Pond Inlet request for a response for comments on BIM "Sustaining Operations" Proposal for the Mary River project.

In response to the above-mentioned request, I refer you to our resolution number 02-12-2023-20 indicating Hamlet of Pond Inlet support for the shipment of 6 million tons of iron ore annually.

As well, allowing for the shipment of any stranded ore from a previous shipping year is reasonable and does not have any material effect on our resolution.

The Hamlet of Pond Inlet would like to see the Mary River Project continue, and to that end, we would encourage NIBR to complete a process as soon as possible and to ensure that a recommendation on approval is made no later than the beginning of August 2023.

Yours truly,



Mayor Joshua Arreak

CC:  
[koostello@nirb.ca](mailto:koostello@nirb.ca)  
[Udlu.hanson@baffinland.com](mailto:Udlu.hanson@baffinland.com)

Pond Inlet P.O. Box 180 NU X0A 0S0

Phone: (867)-899-8934/8935



Hamlet of Sanirajak  
P.O. Box 198  
Sanirajak, NU  
X0A 0K0

Ph: 867-928-8829  
Fax: 867-928-8871

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June 20, 2023

Nunavut Impact Review Board  
P.O. Box 1360  
Cambridge Bay, NU  
X0B 0C0

VIA EMAIL ([info@nirb.ca](mailto:info@nirb.ca))

NIRB File No.: 08MN053

Commencement of the Technical Review Period for the NIBR's Assessment of Baffinland Iron Mines Corp.'s "Sustaining Operations Proposal" Related to the Mary River Project

Further to your correspondence dated May 19, 2023 on the above referenced matter, be advised that the Hamlet of Sanirajak does not have any technical questions or comments regarding Baffinland's Sustaining Operations Proposal (SOP).

Further, the Hamlet of Sanirajak wishes to advise that the letter from me to the Board dated March 30, 2023 outlining the Hamlet of Sanirajak's support for Baffinland's Sustaining Operations Proposal (SOP) and the reasons for that support still stands.

On behalf of Council and the entire community of Sanirajak, I urge NIBR to come to a positive decision on BIM's SOP as soon as possible.

Thank you in advance for your consideration.

Yours truly,



Mayor Jaypetee Audlaklak

CC: [mings@nirb.ca](mailto:mings@nirb.ca)  
[udlu.hanson@baffinland.com](mailto:udlu.hanson@baffinland.com)



HAMLET OF ARCTIC BAY  
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P.O. Box 150  
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Phone: (867) 439-9917  
Fax: (867) 439-8767

Nunavut Impact Review Board  
Box 1360  
Cambridge Bay, Nunavut  
X0B 0C0

22 June, 2023

RE: NIRB FILE No. 08MN053 - "SUSTAINING OPERATIONS PROPOSAL"


Dear Mr. Ings,

With regard to Baffinland Iron Mine's Sustaining Operations Proposal for 2023 and 2024, please be advised that the Hamlet of Arctic Bay does not have any technical comments or questions on this matter.

The Hamlet of Arctic Bay is strongly in favour and supports Baffinland Iron Mine's Sustaining Operations Proposal and we expect this support to continue into the future.

The Hamlet Council and the community members of Arctic Bay urge the N.I.R.B. to come to a clear and positive resolution on Baffinland Iron Mine's proposal as soon as is practicably possible.

Yours truly,

  
C. F. (Frank) May, CD  
Deputy Mayor

Cc: Moses Oyukuluk, Mayor, Arctic Bay  
John Hussey, SAO, Arctic Bay  
Udlu Hanson, Baffinland Iron Mine  
Hon. David Akeagok, M.L.A.  
Lori Idlout, M.P.  
Hon. Dennis Patterson, Senator  
Hon. Dan Vandal, Minister of Northern Affairs





# COMMUNITY SUPPORT

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April 6, 2023

Karen Costello  
Nunavut Impact Review Board  
P.O. Box 1360  
Cambridge Bay, NU  
X0B 0C0

The Ikajutit, HTA has met and decided to support the proposal and look forward to working together during the NIBP process.

We Thank Baffinland for presenting to the communities thru the NIBP process, we welcome them to more dialogue and conversations to ensure this project is done in a way that benefits and reduces impacts on our communities.

With Regards

May 04, 2023

RE: Letter sent to NIBP on April 06, 2023

NIBP File No. 08MN053  
NWB File No. 2AM-MRY1325  
QIA File No. LUA-2008-008  
DFO No. LUA-2008-MR

Re: Request for comments on Baffinland Iron Mines Limited  
"Sustaining Operations Proposal for Mary River Project"

To: Karen D Costello  
Executive Director  
Nunavut Impact Review Board

Dear NIBP;

This letter is to recall the letter submitted on April 06, 2023 to Nunavut Impact Review Board on behalf of Igloodik Hunters' And Trappers' Association board, please be aware there was miscommunication mistake and that letter was sent in error. Please see below how the letter should have read.

The Igloodik Hunters' And Trappers' Association board supports the request by Baffinland Iron Mines Limited Sustaining Operations Proposal to increase 1.8 MTPA to 6 MTPA. The Igloodik Hunters' And Trappers' Association do not support to truck up to Milne port of additional 10% of iron ore per year. The Igloodik Hunters' And Trappers' Association would like to notify Nunavut Impact Review Board that community members are out on the land from June to August for harvesting/camping with family and friends and for Igloodik Hunters' And Trappers' Association board members

We look forward to work together with all parties during the Nunavut Impact Review Board process

This letter is amended written submission by Igloodik Hunters' And Trappers' Association board of directors for Nunavut Impact Review Board

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February 1, 2023

Karen Costello  
Nunavut Impact Review Board  
P.O. Box 1360  
Cambridge Bay, NU  
X0B 0C0

We hosted a virtual meeting for our communities to come together and share thoughts and conversations about the minister's decision on phase 2, BIM's focus on Steensby and a presentation for the SOP by BIM, followed up with an open discussion about this proposal. This meeting took place Virtually on the week of January 17/18, 2023.

During these discussions and presentations, we first want to thank Baffinland for including what the communities have asked as part of this SOP proposal. We see the implementation of dust audit, no breaking ice, convoy style shipping and many others.

We want to support Baffinland's submissions to NIBP on this proposal and look forward to working together during the NIBP process.

We support the SOP proposal on the following three conditions.

1st...Before construction, a baseline study should be done for all marine and terrestrial wildlife in and around Steensby.

2nd...Once Steensby is built, all communities get the same benefits as Pond Inlet, with additional shipping benefits to Sanirajak, Igloodik and Pond Inlet for the shipping impacts.

3rd...Before the building of Steensby, BIM to do community consultation and worked with Sanirajak and Igloodik for all operations.

We Thank Baffinland for presenting to the communities before any submission. As we work together thru the NIBP process, we welcome them to more dialogue and conversations to ensure this project is done in a way that benefits and reduces impacts on our communities.

With Regards





# COMMUNITY SUPPORT

Support Letters were also received from:

- Qarjuk Elders Committee - Pond Inlet Elder's Advisory Committee
- Nuna East Ltd
- Eclipse Camp Solutions
- Tununiq Sauniq Co-Op Ltd.
- Black Diamond Nunavut
- Northwest Territories and Nunavut Chamber of Mines
- Qikiqtaaluk SANA Inc.
- QAJAQ Northern Builders Inc
- IUOE Local 793
  - Declarations of support from employees