PROJECT OVERVIEW – 2025

Mining and hauling activities from the Mine Site to Milne Port continued throughout 2025.

Photo 1: Continued Development of Deposit No. 1 (Nuluujaak Pit) – August 2025

Baffinland is currently mining high-grade iron ore from the area referred to as Deposit No. 1, which was first discovered in 1962. There is potential to expand the mine life of the Mary River Project through the development of other deposits in the area.

Photo 2: Iron Ore Being Loaded onto Mine Haul Trucks

Ore is transported from the Mine Site to the Port along the Tote Road in the form of lump and fines. There are no concentrators, tailings, or tailing ponds associated with production.

Photo 3: Shipment of Iron Ore to Milne Port by Ore Haul Transport along the Tote Road

After being hauled along the Tote Road, the ore is stockpiled at Milne Port and loaded onto ships that travel across the North Atlantic to deliver the ore to markets in Europe and Asia.

Photo 4: Aerial view of Stockpiling of Iron Ore at Milne Port – July 2025

During 2025 (the eleventh (11) shipping season), ore was shipped from Milne Port to international markets between July 29 and October 9, 2025. That ore was removed from Milne Port on a total of 49 ore carriers, for a total of 98 vessel transits. 2025 was the third year Capesize vessels were used, further reducing the total number of voyages required to transport ore from Milne Port.

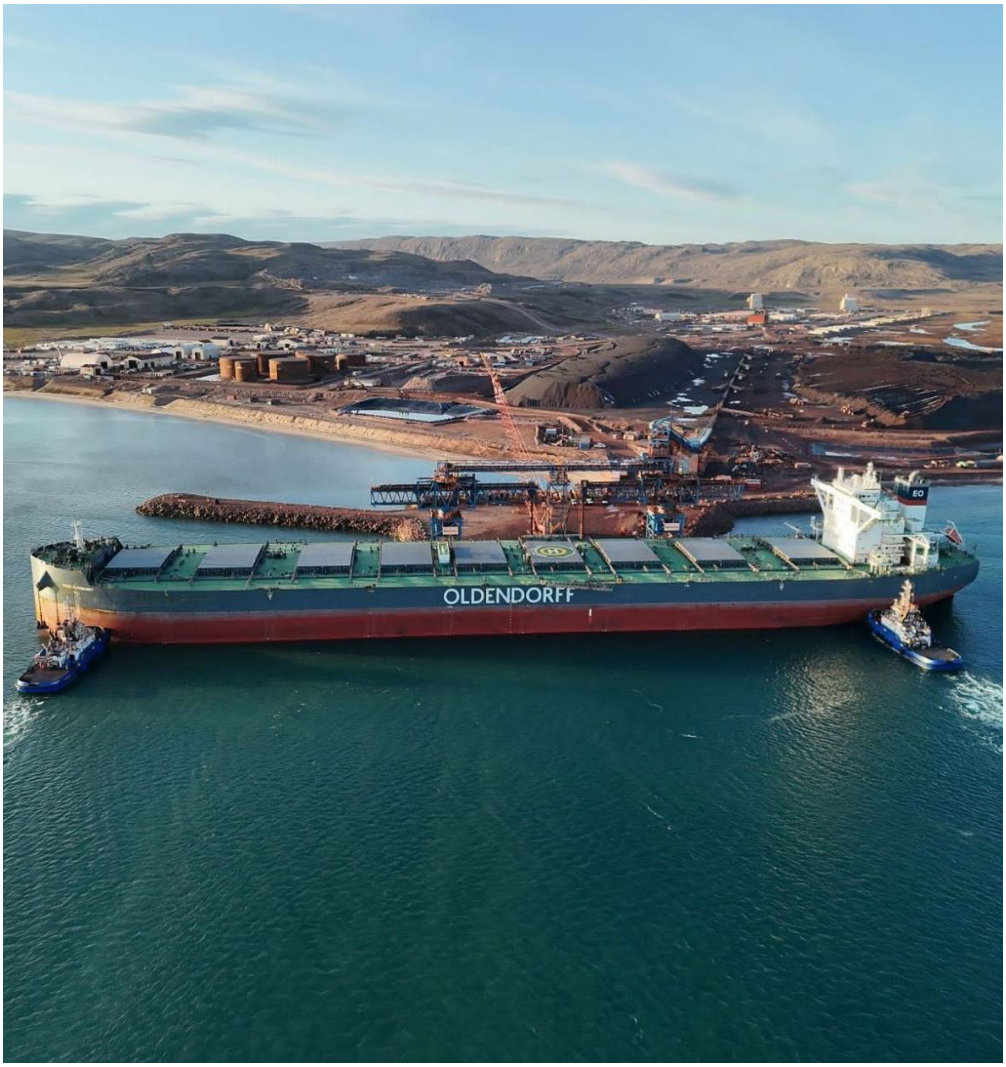

Photo 5: Capesize Vessel Being Loaded with Iron Ore at Milne Port using Ship Loading Conveyors

SITE ACTIVITIES COMPLETED IN 2025

In addition to the mining, hauling and shipping of ore, several activities were undertaken to support the continued advancement of Project operations in 2025. Notable activities completed include:

- Removal of the southern abutment of KM 97 Bridge – March 2025
- Construction of the Steensby Aggregate Pad at KM 105 – April 2025
- Installation of a geo cell at KM 64 – July 2025
- Borrow pit remediation – September 2025

Photo 6: Removal of Southern Abutment of KM 97 Bridge – March 2025

Photo 7: KM 105 Steensby Aggregate Pad Construction – April 2025

Photo 8: Installation of Geo Cell at KM 64 – July 2025

Photo 9: Borrow Pit 14A Remediation at KM 89 - September 2025

ENVIRONMENTAL MITIGATIONS AND ADAPTIVE MANAGEMENT

DUSTFALL

Adaptive mitigation measures continued to be implemented in 2025 to further minimize the total amount of dustfall resulting from Project activities, and to minimize potential effects of dustfall from the Project on the environment.

Photo 10: Water Truck Applying Dust Suppression – July 2025

Photo 11: Tire Drag on Tote Road – July 2025

As a direct result of concerns regarding the extent of dust, particularly at Milne Inlet, Baffinland continued applying and identified a crusting agent on the ore stockpiles, with the objective of reducing the generation of wind blown fugitive dust.

Photo 12: Dust Suppression at the Ore Pad Stockpile at Milne Port – January 2025

EROSION AND SEDIMENTATION MANAGEMENT

Adaptive mitigation measures such as the installation of silt fences are implemented as required during freshet to manage the effects of spring melt on Project infrastructure.

Photo 13. Erosion and Sediment Control Silt Fence at KM 87.5 Water Crossing – September 2025

Photo 14: Snow Clearing for Freshet Preparation – April 2025

PROJECT MONITORING

Baffinland conducts a number of annual programs that focus on terrestrial environment monitoring, aquatic environment monitoring, marine mammal monitoring, marine environmental effects monitoring, air and noise monitoring, and socio-economic monitoring.

TERRESTRIAL ENVIRONMENT MONITORING

As part of the terrestrial environment monitoring program Baffinland monitored several aspects of the terrestrial environment related to dustfall, terrestrial wildlife monitoring (e.g., snow tracks, snow bank height monitoring, remote wildlife camera monitoring and Height of Land caribou surveys), and bird monitoring (e.g., active migratory bird nest surveys).

Additional details regarding Baffinland's terrestrial monitoring program components and mitigation measures can be found in PC Summary Sheets 31 to 40 (Vegetation), 49 to 64 (Terrestrial environment including wildlife) and 65 to 75 (Birds).

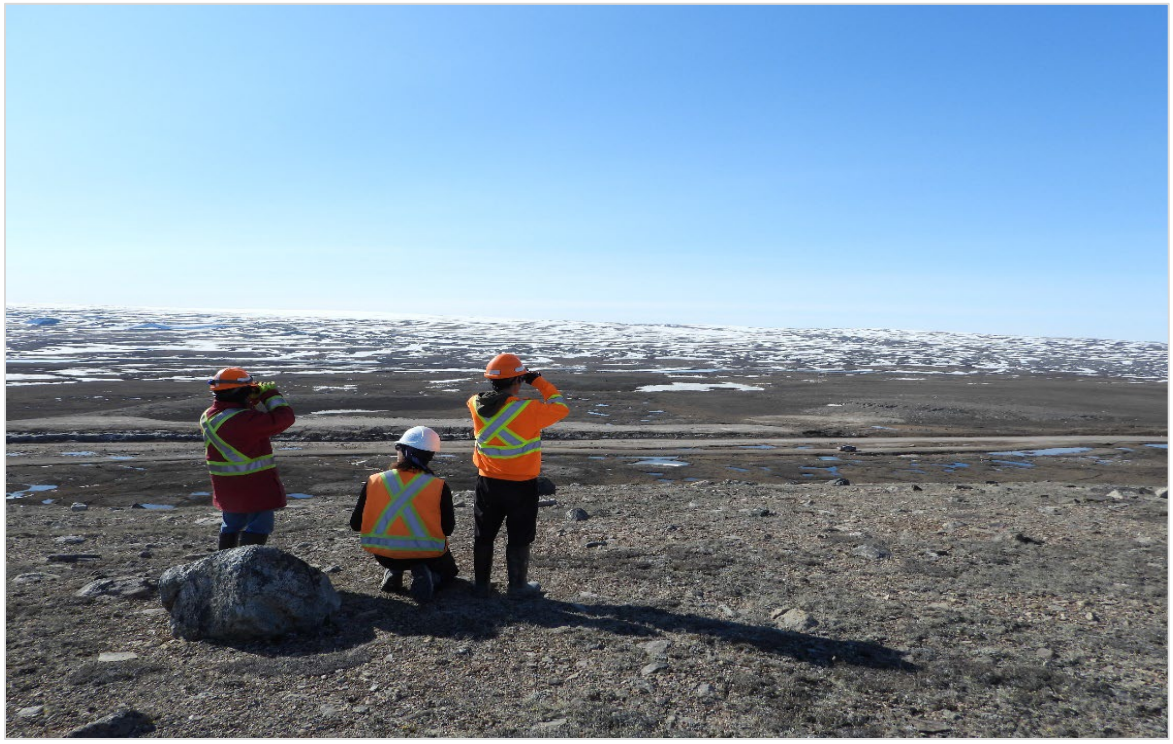

Photo 15: Height of Land Wildlife Survey – May 2025

Photo 16: Active Migratory Bird Nest Survey – July 2025

Photo 17: Dustfall Monitoring – July 2025

FRESHWATER MONITORING

In 2025, monitoring activities undertaken in relation to the freshwater environment included monitoring the quality of surface water and fish habitat assessments for crossings along the Tote Road, monitoring freshwater valued ecosystems components (VECs) which include water quality, sediment quality and freshwater biota and fish habitat as part of the aquatic effects monitoring program, and monitoring surface water quality in waterbodies downstream of Project areas.

Photo 18: Mine Site Aquatic Effects Monitoring Program – April 2025

Photo 19: Water Level Survey – June 2025

Photo 20: Mine Site Aquatic Effects Monitoring Program Remote Site Sampling – June 2025

Additional details regarding Baffinland's freshwater monitoring programs and mitigation measures can be found in PC Summary Sheet 41 to 48a.

MARINE MAMMAL AND ENVIRONMENT MONITORING

In 2025, Baffinland completed several marine monitoring programs, including: Bruce Head Shore-based Monitoring Program, Ballast Water Program (in collaboration with the Department of Fisheries and Oceans) and the Marine Environmental Effects and Non-Indigenous Species/Aquatic Invasive Species Monitoring Program.

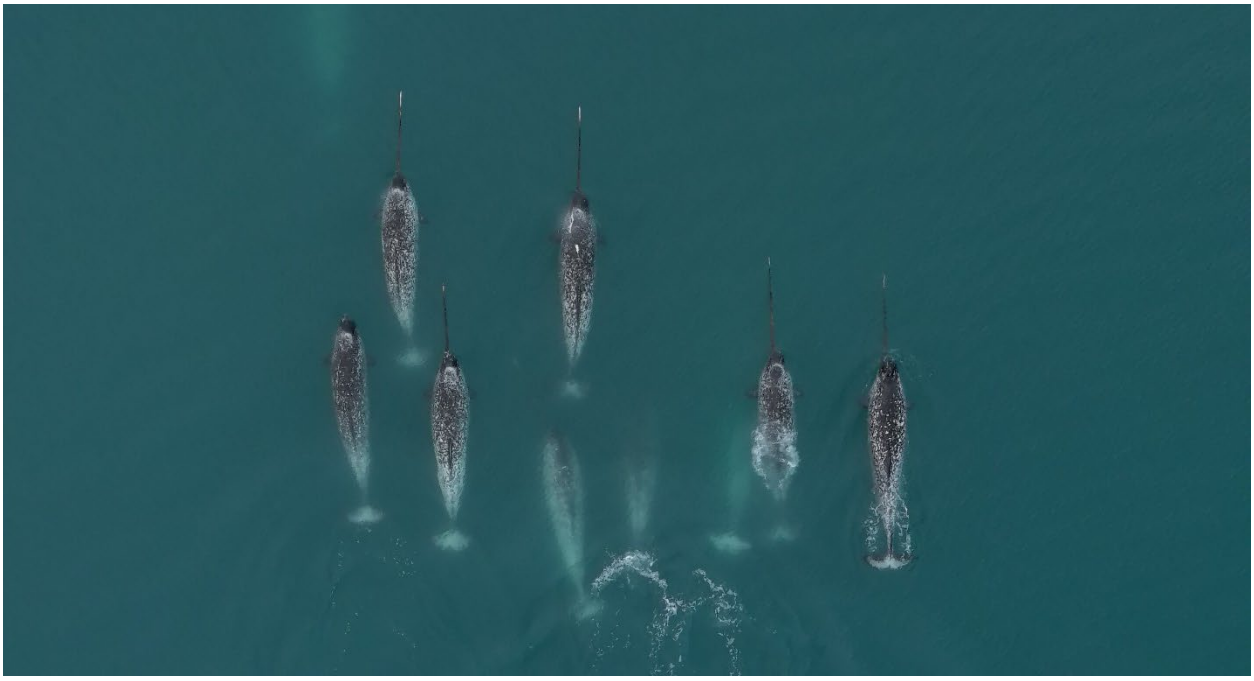

Photo 21: Narwhals at Bruce Head – September 2025

Photo 22: Aerial View of Bruce Head Camp – July 2025

Photo 23: Marine Environmental Effects Monitoring Program Vegetation Survey – August 2025

Additional details regarding Baffinland's marine monitoring programs and mitigation measures can be found in PC Summary Sheets 99 to 128.

SOCIO-ECONOMIC BENEFITS AND COMMUNITY ENGAGEMENT

WORK READY PROGRAM

In 2025, Baffinland led in-person community-based and on-site Work Ready Programs. Community-based work-ready programs took place in Arctic Bay, Clyde River, Igloolik, Pond Inlet, Sanirajak and Iqaluit.

Photo 24: Work Ready Program Graduates, Clyde River – April 2025

HIGHSCHOOL GRADUATE PROGRAM

For over twelve (12) years, Baffinland has been providing all graduating high school students in the impacted North Baffin communities with a laptop. A total of fifty-eight (58) laptops were distributed to high school graduates in Pond Inlet, Arctic Bay, Sanirajak, Igloolik, and Clyde River.

Photo 25: High school graduates who received a laptop in 2025

SCHOLARSHIPS

In 2025, Baffinland awarded five (5), $5,000 scholarships to Nunavummiut, totaling $25,000.

Photo 26: Five $5,000 Scholarships were Awarded to Inuit Enrolled Under the Nunavut Agreement and Pursuing a Post-secondary Education in 2025

EMPLOYMENT

Baffinland's 2025 shipping monitor team is based out of our Pond Inlet office and is responsible for monitoring Baffinland's vessel activities and informing the community on Baffinland's shipping operations throughout the summer. Baffinland shipping monitors use a variety of methods to monitor our ships and are available to respond to questions and concerns community members may have.

Photo 27: Shipping Monitors from Pond Inlet – July 2025